

Who Wins When AI Works?

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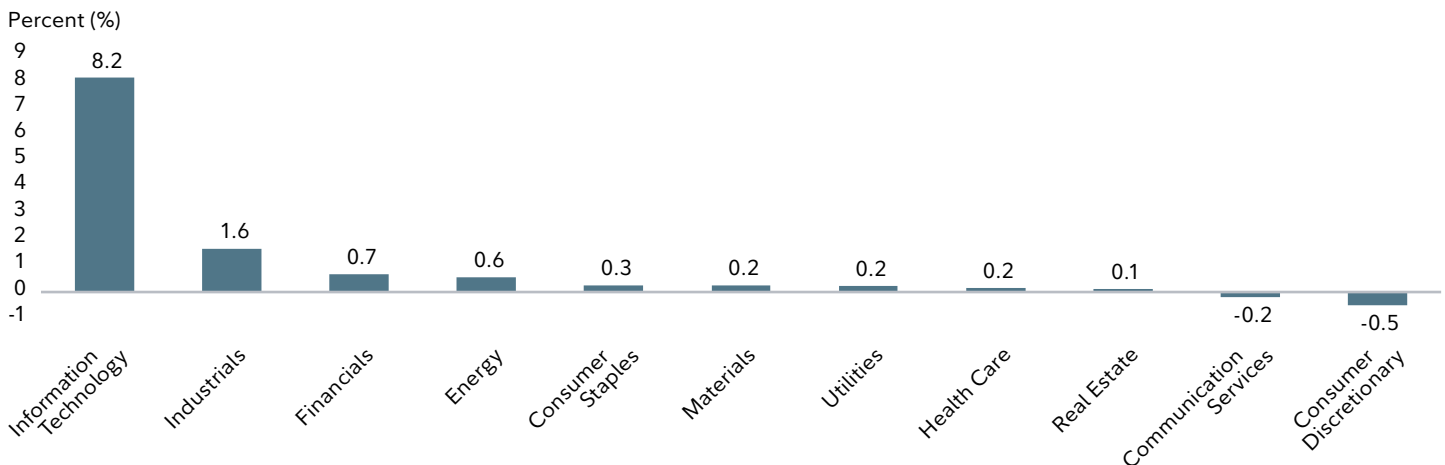
The AI trade remained in control of equity markets through the first half of 2026, with stocks performing strongly despite volatility owing to the Iran war. The MSCI All Country World Index returned 11%, with the tech sector accounting for the vast majority of that (see Exhibit 1). 19 of the top 20 individual contributors to the ACWI return were all tech companies.

Our approach to the AI trade in the multi-asset funds for which we're responsible remains twofold. First, we continue to be guided by the bottom-up signals from our research analysts who know these companies and sectors inside and out; so long as they keep telling us that the market is underestimating the earnings power of these companies (which they continue to), we will

be inclined to maintain a tactical overweight to equities. Second, we are ensuring that we keep capital with our equity managers who we believe are best placed to pick the individual winners and avoid the losers, while calibrating our overall market exposure using futures positions to achieve what we think is the appropriate aggregate risk posture.

Our top-down research agenda remains focused on the implications of AI on the macro drivers of longer-term returns across asset classes – economic growth, productivity, inflation and interest rates. As with past big technological innovations, the direct implications of AI centre around productivity growth. Guided by the experience of those past innovations, our researchers

EXHIBIT 1: MSCI ACWI contribution to total return



Source: Fidelity, year-to-date ending June 30, 2026.

estimate that overall productivity growth in the US may ramp up by close to 1% per year (AI: An X-factor in a new investment regime).

That’s a lot, as far as these things go. Trouble is, it doesn’t appear to be nearly enough to underwrite the kind of growth in profits now being discounted in lofty-looking equity valuations. Our best judgment is that the US equity market is implicitly projecting roughly 10% real growth in earnings over the next few years, while the projected AI-related boost in productivity would only take sustainable real GDP growth up from about 2% to 3%. Companies are already taking a record share of the overall economy’s income; the capital-labour ratio, as proxied by corporate profits as a share of GDP, stands at its highest level in the 90 years of data we have available in the US (see Exhibit 2). So, for the equity market to be right, companies will have to take a larger share of the economy’s income than we’ve ever seen before.

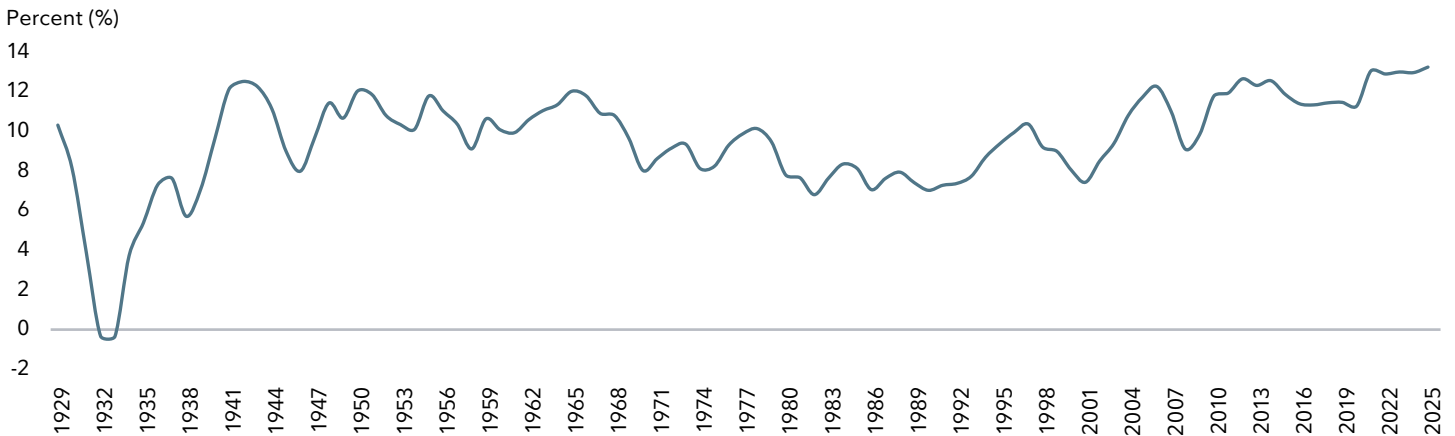
On its face, that’s an aggressive assumption. The capital-labour ratio has tended to be a fairly stable variable over a long period of time. This is despite both cyclical booms and busts and structural changes brought about by waves of technological innovation.

A main reason for that broad stability in the capital-labour ratio seems to be that technological innovations – from railroads to electrification to telephones to computers – have generally followed a similar pattern. As adoption ramps up, new technologies enable higher productivity, both helping existing workers do their jobs better and displacing workers into new, more productive roles. That latter process is never smooth, to be sure, but has always eventually worked itself out, resulting in a fully employed labour market. Overall, competition among firms and workers, and bargaining between them, tends to ensure that the economic gains are split between profits and wages – or in other words, between the owners of capital and the providers of labour.

One of the key features of these prior waves of innovation is that the technologies have tended to be *complementary*, in the sense that they ultimately make people more productive. For example, we’ve always needed drivers for modes of transportation, whether a horse-drawn carriage or a train or a transport truck.

But maybe no longer, which is why this time may in fact be different. AI appears to be more of a *replacement*

EXHIBIT 2: US corporate profits as a share of GDP



Source: Haver analytics as of December 31, 2025

technology than anything we've seen before. Rather than making the entire workforce more productive, AI may obviate the need for a potentially significant number of workers in many sectors of the economy. Prior technological innovations tended to complement labourers while replacing relatively few, and temporarily so at that. AI on the other hand may replace labour, and complement only those managing the AI, potentially forever. As a result, the productivity gains from AI would tend to accrue largely to companies and those select managers.

If the owners of the AI indeed don't have to share as much (or any) of its productive fruits with workers, the capital-labour ratio should rise. Corporate profits in the US currently stand at 13% of GDP. The market seems to be implying an increase to the high teens over the next few years. But if AI is truly more of a replacement technology than anything we have seen before, why can't it be 20%? Or 40%? Or 100%, as AI maximalists would probably have it?

As a result, the breakout in the capital-labour ratio implied by current market pricing may not be too aggressive; it may even be conservative. By implication, equities may not be overvalued in aggregate; they may be undervalued.

We can't say which of these is right at this stage. We don't think anyone can. But we can say two things with some confidence. One, the extent to which AI acts as a replacement technology rather than a complementary technology will be far more important to longer-term capital market returns than news on the latest batch of chip orders. And two, the assumption the equity market seems to be implicitly making on the potential for AI to become a replacement technology is not entirely implausible.

The distant future may be unknowable but it's not entirely unresearchable. Our group is spending a lot of time on this issue, trying to understand the similarities and differences between AI and past technological waves, as well as closely scrutinizing profit margin and labour market dynamics to detect signs of a structural break in the way the economy functions. We are also trying to anticipate the response of government and regulators who will undoubtedly have a significant role to play in managing the distributional and geopolitical impacts of AI. In the meantime, as mentioned at the outset of this piece, our active allocation positioning remains largely reliant on our bottom-up earnings signals, since we believe it to be inappropriate to take a strong view on the nearly-imponderable top-down issues.

Finally, let us note that as investors we care about AI because of its implications for the funds we manage. We manage those funds for people. And we know that for many people, one consequence of the emergence of AI that we've written about here is that it may represent more of a challenge than an opportunity. This leads to an argument for being invested in the capital of the owners of the AI – if people's careers could be disrupted, better they own a piece of the thing benefiting from that disruption. We'd rather those people make those investments through our funds, of course, but even if not, it's worth contemplating as we manage not only the market implications of AI but its broader implications for the way our world functions.

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